



# **ORIENTAL WEAVERS**

Investor presentation



### Global Macro Fundamentals

### **Egyptian Market**

- Sustained economic growth
  - GDP is expected to record a growth ranging from 4-5% annually up to 2021 as per the IMF.
- Healthy demographics
   50% of the Egyptian population are near the
   marriage with around 800,000 marriages
   taking place annually.
- O Housing gap The market gap for housing is about 3 million units which creates potential for the development of new private and social housing projects.

#### **International Markets**

US fundamentals are strong.

 Strong potential in African beside East Asian markets.

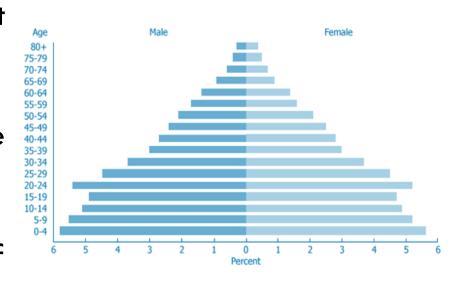
European markets start to recover.



## **Demand Triggers in Egypt**

- Strong growth in the real estate market driven by economic growth, increasing interest in gatedurban communities and increasing government social housing.
- Sizeable youth population with 50% below the age of 25.
- Increasing stringent procedures on imports of rugs starting March 2016.

#### Sizeable youth bracket





## **Strong US fundamentals**

> Expected steady gradual recovery in the housing market.

Further growth in new home sales is expected throughout the year, spurred on by employment gains and a rise in household formations.

As the supply of existing homes remains tight, more consumers will turn to new construction, according to National Association of Home Builders chief economist



## Oriental Weavers in Numbers

38 years

In the global rugs market

230

Showrooms in Egypt

8

Manufacturing companies

117

mn sqm sold in 2016

130

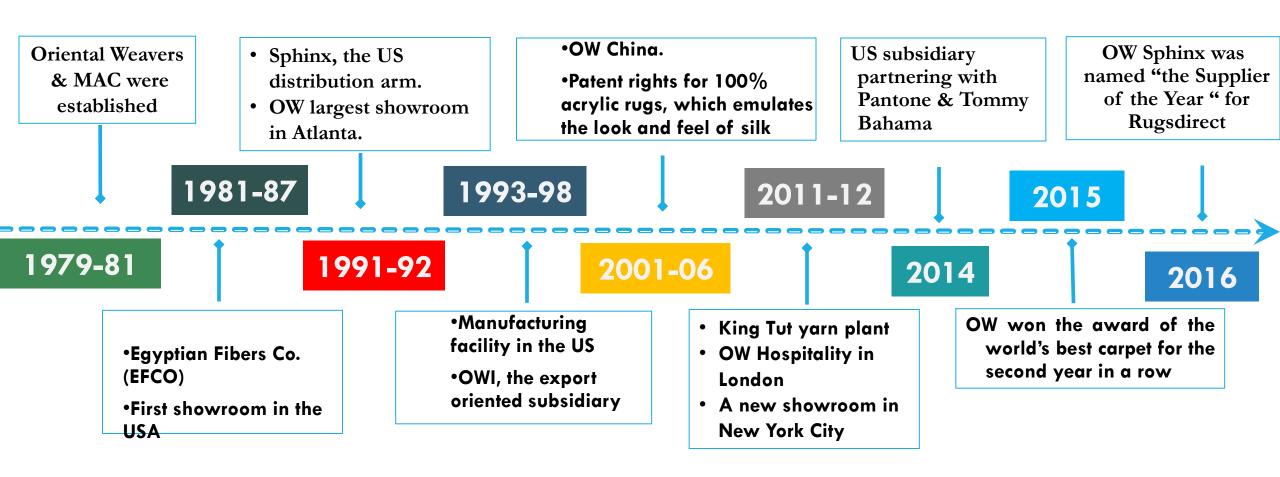
**Export countries** 

64%

Export contribution in 2Q FY2017

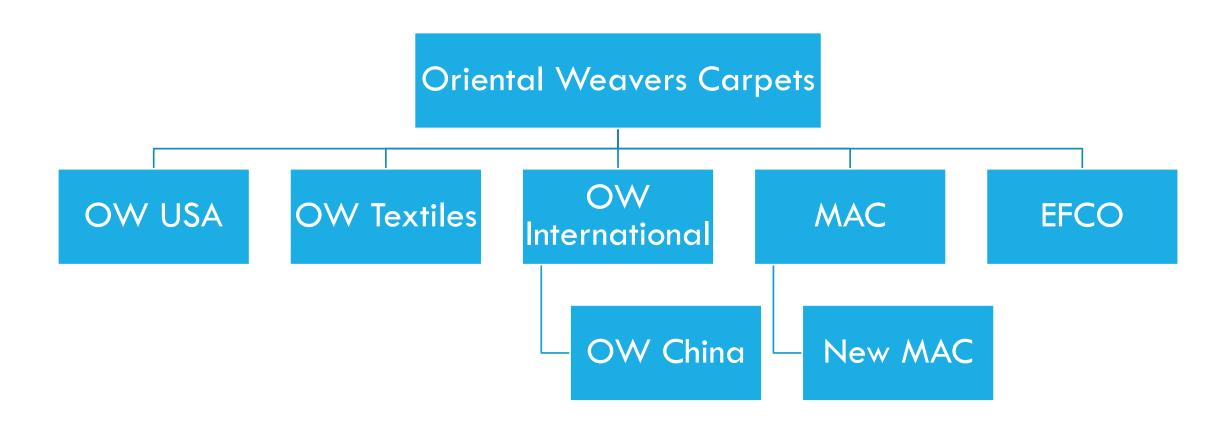


## Group's key Milestones





## The Group's structure





# Main segments of OW

|                    |          | Wo                                           | ven   |             | Tufted                                                  |          | Non-woven                                        |  |
|--------------------|----------|----------------------------------------------|-------|-------------|---------------------------------------------------------|----------|--------------------------------------------------|--|
| Description        | with the | yarn is wove<br>backing. The<br>nd is added. |       | ously       | The surface yarn is inserted into a polypropylene sheet |          | Fibers bonded together using chemicals and heat. |  |
| Subsidiaries       | OWC      | OWI &<br>OWT                                 | OWUSA | OW<br>China | MAC                                                     | New MAC  | EFCO                                             |  |
| % of Revenues      | 32%      | 25%                                          | 21%   | 1%          | 179                                                     | %        | 4%                                               |  |
| Tax rate           | 22.5%    | Exempted                                     | 34%   | 17%         | 22.5%                                                   | Exempted | 22.5%                                            |  |
| Capacity<br>mn sqm | 23       | 43                                           | NA    | 3.4         | 56                                                      |          | 18.5                                             |  |



## A Vertically Integrated Business Model

Oriental Weavers has complete control over the manufacturing process.

☐ Raw material procurement: The wool is sourced from suppliers in Egypt, New Zealand and the UK; Polypropylene granules are sourced from local and regional suppliers. ☐ Fiber extrusion: Raw wool and PP granules are converted into fibers and then spun into yarn. OW produces internally 100% of its own polypropylene fibers and 60% of its nylon needs. ☐ Weaving & Tufting: The carpets are woven at one of our facilities in Egypt, China or the US, depending on the end user. The designs are determined by the customer needs; we offer more than 4 million copyrighted designs to choose from. ☐ Retail & Distribution: Locally, the rugs are sold through our +230 retail & wholesale outlets. Internationally, rugs are distributed worldwide through our list of prominent agents. In the US, rugs are distributed through OW USA.

Fiber extrusion

Weaving & Tufting > Retail & Distribution



## OW: A large player in the Egyptian market

- > Capturing a strong market share in the local market.
- > Sells directly through a network of 230 showrooms.
- $\geq$  80k sqm of retail and wholesale selling area.





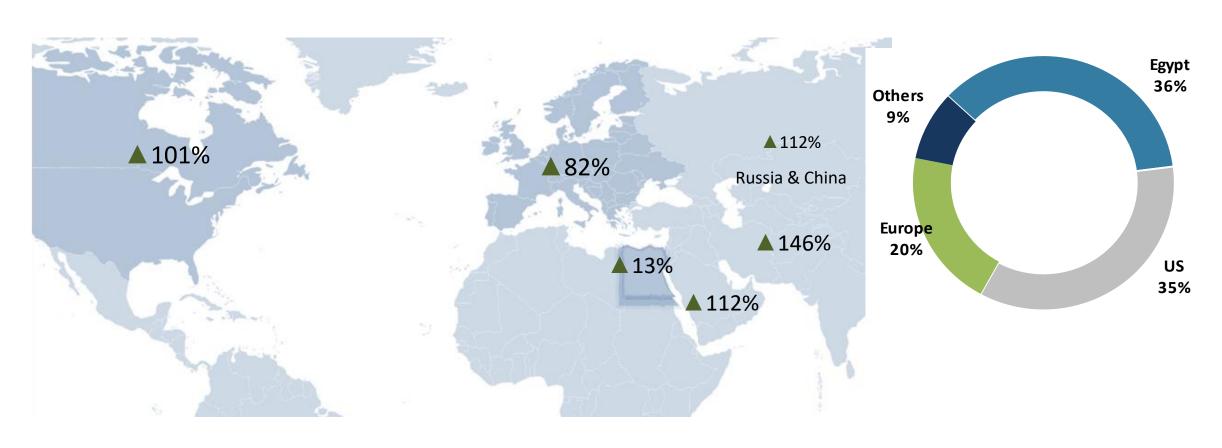
## Local Market Development in 2Q2017

| Percentage Change<br>2Q 2017 vs<br>2Q 2016 | Volume       | Value        | Avg.<br>Price | Contribution to<br>Local Revenues |         | Percentage Change<br>1H 2017 vs     | Volum        |
|--------------------------------------------|--------------|--------------|---------------|-----------------------------------|---------|-------------------------------------|--------------|
|                                            | volume       |              |               | 2Q 2017                           | 2Q 2016 | 1H 2016                             | Volume       |
| Woven                                      | <b>▼</b> 15% | <b>▲46%</b>  | <b>▲71%</b>   | 83%                               | 65%     | Woven                               | <b>▼</b> 16% |
|                                            |              |              |               |                                   |         |                                     |              |
| Tufted                                     | <b>▲14%</b>  | <b>▲22</b> % | ▲8%           | 11%                               | 10%     | Tufted                              | <b>▲10%</b>  |
|                                            |              |              |               |                                   |         |                                     |              |
| Non-woven felt                             | ▼1%          | <b>▲46%</b>  | <b>▲47%</b>   | 4%                                | 3%      | Non-woven felt                      | ▲1%          |
|                                            | _            |              |               |                                   |         |                                     |              |
| Others (imported rugs<br>& yarn sales)     |              | ▼92%         |               | 2%                                | 22%     | Others (imported rugs & yarn sales) |              |
|                                            |              |              |               |                                   |         |                                     |              |
| Total                                      | <b>▼8</b> %  | ▲13%         |               | 100%                              | 100%    | Total                               | ▼8%          |



## **Export Market development**

### Revenue contribution & performance by region in 2Q 2017





## **Export Market Development in 2Q2017**

| Percentage Change<br>2Q 2017 vs<br>2Q 2016 | Volume       | Value        | Avg.<br>Price | Contribution to<br>Export Revenues |        | Percentage Change vs. |              |
|--------------------------------------------|--------------|--------------|---------------|------------------------------------|--------|-----------------------|--------------|
|                                            |              |              |               | 2Q2017                             | 2Q2016 | 1H 2017 vs<br>1H 2016 | Volume       |
| Woven                                      | <b>▼</b> 4%  | ▲102%        | ▲106%         | 76%                                | 73%    | Woven                 | <b>▼</b> 4%  |
|                                            |              |              |               |                                    |        |                       |              |
| Tufted                                     | ▲1%          | <b>▲79</b> % | <b>▲78</b> %  | 16%                                | 24%    | Tufted                | <b>▲11%</b>  |
|                                            |              |              |               |                                    |        |                       |              |
| Non-woven felt                             | <b>▲15</b> % | <b>▲90%</b>  | <b>▲65</b> %  | 4%                                 | 3%     | Non-woven felt        | <b>▲25</b> % |
|                                            |              |              |               |                                    |        |                       |              |
| Others                                     | -            | -            | -             | 4%                                 | 0%     |                       |              |
| Total                                      | ▼0.5%        | <b>▲</b> 98% |               | 100%                               | 100%   | Total                 | ▲3%          |



### **International Premier Partners**

Relationships count - Oriental Weavers' enduring relationships with the world's best retailers,

clients, resorts and other lifestyle centers ensure continued market leadership. RÉNO DÉPÔT Saida



























## **American & Canadian Premier Partners**



















**O TARGET** 

Dedicated to Service & Quality\*



T-J-MODX®









## OW's long standing position in the US

- Extended partnership agreement with Tommy Bahama.
- America's most magnificent rug award in Atlanta Floor covering exhibition.
- POpened corporate showrooms in 2012 in Fifth Avenue, New York and Las Vegas
- Growing online business with Target, Kohl's, Amazon, and Wayfair in addition to more focused sites such as Rugsdirect.com and rugsusa.com





# **Export Market Development**

| A. New orders in the US Market                                               | B. New Orders in the European Market                                                                             |
|------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------|
| -Home Depot in 2017 -Mohawk -QVC -Growing online business                    | -IKEA.  -French retailers such as  -St. Mclau,  -Gifi,  -Amazon France  -Italy retailers such as Natotci and OBI |
| C. African Market                                                            | D. GCC Market                                                                                                    |
| -OW is targeting to double its market share in Kenya and Tanzania to 60-70%. | - Growing exposure in Qatar, Dubai and KSA                                                                       |



## **Premier Partners: Hospitality Segment**

- >OW Hospitality, the London-based hospitality carpeting arm, is the preferred supplier for the Four Seasons and several other major hotel chains.
- > We continue to see solid and continuous growth in the US and the KSA.





































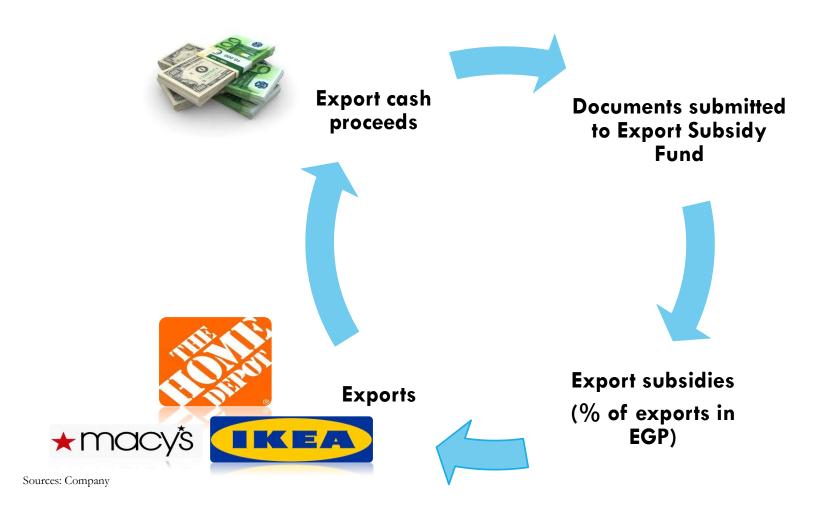
## **OW Hospitality: Recently delivered Projects**

In Egypt: 103% growth in 1H FY2017

| □El-Masah Hotel, New Administrative Capital       |
|---------------------------------------------------|
| □New Capital Airport , New Administrative Capital |
| □Conference center, New Administrative Capital    |
| □Al-Sahaba Mosque, Sharm El Sheikh,               |
| ☐ The Military Judgment House, New Cairo,         |
| □Cairo Marriott Hotel,                            |
| ☐M.S. Mayfair in Luxor                            |



## **Export Incentive Program:**



EGP160 mn delayed disbursement till May 31st 2017

OW recorded EGP60 mn as of 1H 2017.



## **Export Incentive Program**

- The program includes only very minor changes to incentive rates, but does offer exporters extra incentives in growing USD exports from 10%–25%, exporting to Africa and opening new markets (such as Russia, China, Latin America, CIS).
- •These amendments should be implemented retroactively on export shipments starting July 1, 2016.

|         | Non-free Zone area (NFZ) |                    | Weighted<br>average | Free Zon           | e area (FZ)        | Weighted<br>average | Average rate based on 70% of exports |
|---------|--------------------------|--------------------|---------------------|--------------------|--------------------|---------------------|--------------------------------------|
| Drogram | Local<br>materials       | Imported materials | 50%/50%             | Local<br>materials | Imported materials | 50%/50%             | from FZ                              |
| Program | materials                | materials          | 30%/30%             | materials          | materials          | 30%/30%             |                                      |
| Old     | 10%                      | 6%                 | 8%                  | 9%                 | 5.0%               | 7.0%                | 7.3%                                 |
| New*    | 12%                      | 6%                 | 9%                  | 9%                 | 4.5%               | 6.8%                | 7.4%                                 |
|         |                          |                    |                     |                    |                    |                     |                                      |



## OW's policy towards EGP floatation

Revising local selling prices

- □Increasing focus on export exposure (64% as of 2Q 2017)
  - > to secure foreign currency,
  - ensure better profitability, and
  - increase our receipts from export subsidies.



# Recent and Future Expansions

|           | 2015                                                                                  | 2016                                                   | 2017                                               |
|-----------|---------------------------------------------------------------------------------------|--------------------------------------------------------|----------------------------------------------------|
| Woven     | 13 looms added increasing production capacity by 6%                                   | 4 new goblin looms 9 new looms 2 yarn production lines | 6-8 looms to be added (pending market conditions). |
| Tufted    | MAC penetrated the artificial turf segment following the addition of two new machines |                                                        | 2017: Digital Printing Machine                     |
| Non-woven | Two new machines added                                                                | Two new machines added                                 | 2-3 machines added                                 |



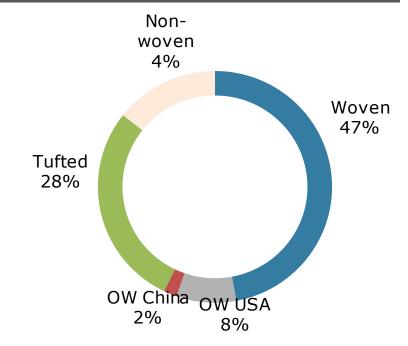


| Sales<br>(EGP mn)          | EBITDA (EGP mn)     | Net Income<br>(EGP mn) |
|----------------------------|---------------------|------------------------|
| 2,389<br><b>▲54%</b>       | 388<br><b>▲55</b> % | 204<br>▲28%            |
| <b>Export Contribution</b> | EBITDA Margin       | Net Margin             |
| 64%                        | 16.2%<br>▲12 bps    | 8.5%<br>▼174 bps       |



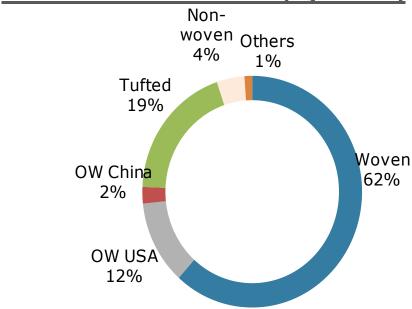
### **Diversified Product Mix**

### 2Q 2017 Revenue Mix (by volume)





### 2Q 2017 Revenue Mix (by value)

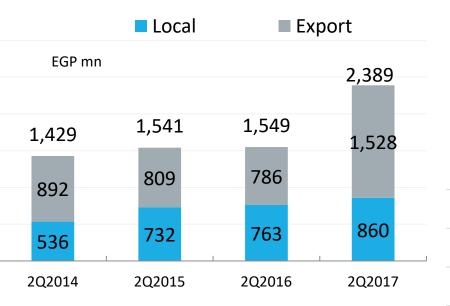




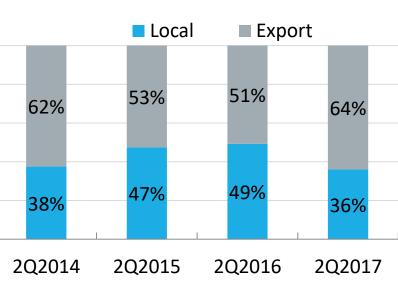


## 2Q 2017 Financial summary

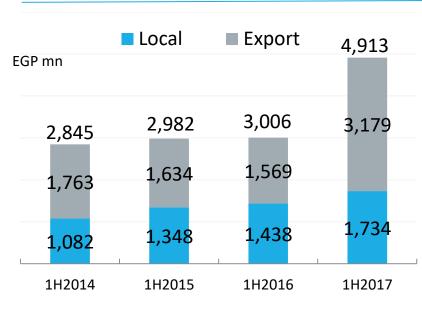
#### **2Q Revenue Performance (EGP mn)**



### **Revenue Contribution (%)**



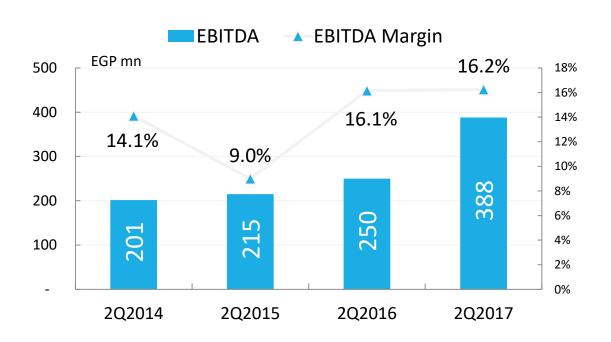
#### 1H Revenue Performance (EGP mn)



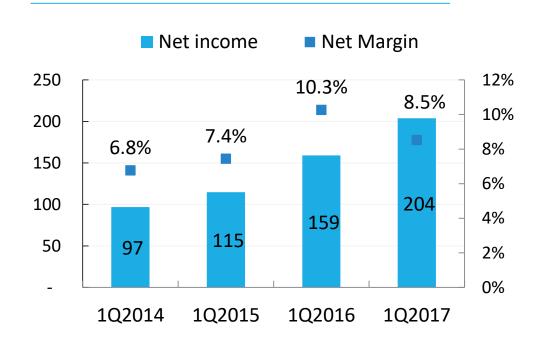


## 2Q 2017 Financial summary

#### **2Q EBITDA Performance (EGP mn)**

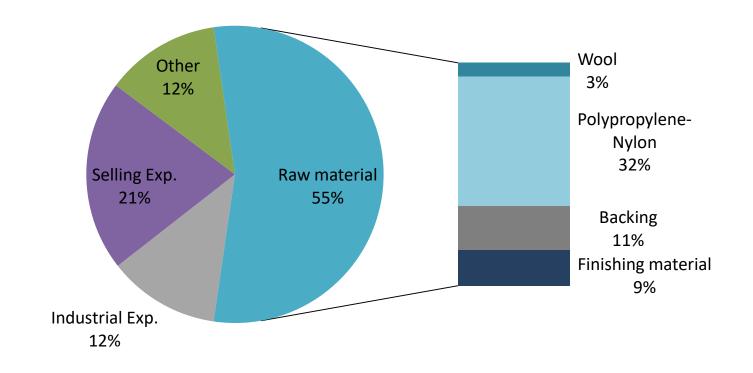


#### 2Q Net Income (EGP mn)





## 2Q 2017 Cost Breakdown



•Almost 63% of costs are dollar based. Source: Company





Net sales (EGP bn)

6.8

+15% growth y-o-y

Net Profit (EGP mn)

484

+36% y-o-y

FY 2016 financial Summary

Net Cash Flow from Operations EGP 1,422mn

Net debt Paid off EGP57 mn

Capex EGP529 mn

Recorded rebates +EGP214 mn EBITDA (EGP mn)

1,116

+39% y-o-y performance

**EBITDA Margin** 

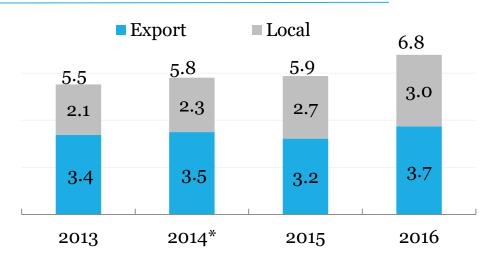
16.5%

+243 bps y-o-y

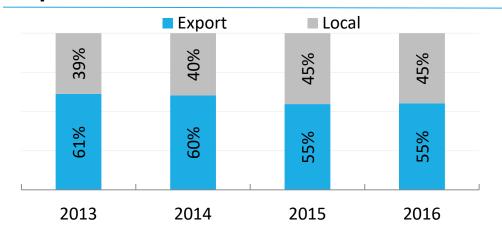




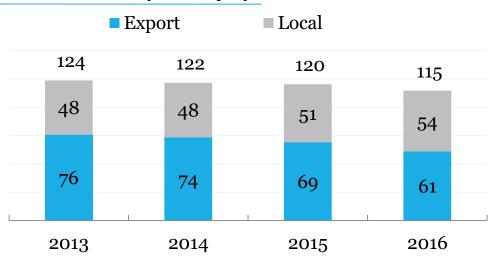
### **Growing revenue base (EGPbn)**



### **Export vs. Local Revenue Contribution**



#### Sales Volumes (mn sqm)



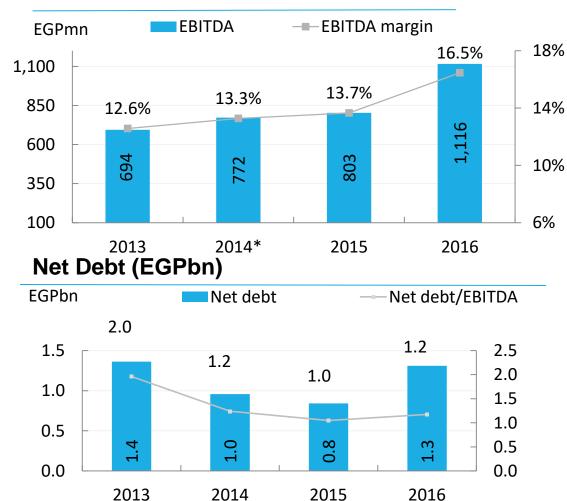
•On adjusted basis including sales of the merged Modern EFCO

\*\* 2016 volumes include OW USA volumes sold and excludes OW China

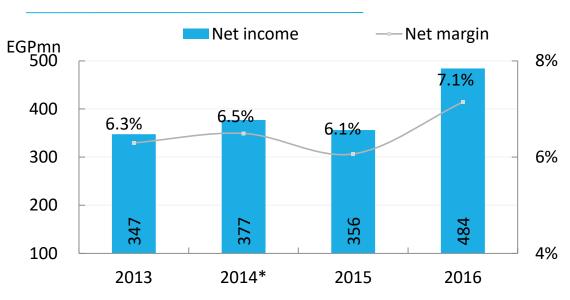


## Financial Summary

#### **EBITDA Performance**



#### **Net Income Performance**



<sup>\*</sup> On adjusted basis including figures of the merged Modern EFCO



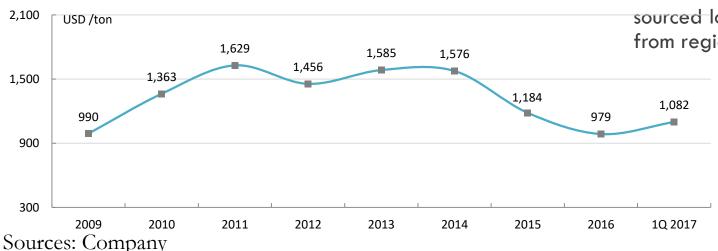
### Polypropylene is OW main raw material

Polypropylene — used in synthetic and blended rugs and carpets — is an oil derivative, representing around 28% of costs. Polypropylene prices are driven in large part by:

i) Oil prices ii) Market demand for polypropylene

Polypropylene granules are carefully sourced after receiving monthly price quotations from different suppliers, taking into account other cost factors associated with importing the granules.

#### PP prices (in \$/ Metric Tons)



Almost 50% of the polypropylene needs are sourced locally and the remaining needs are imported from regional suppliers.



### Impact of Energy Subsidy Reform on Costs

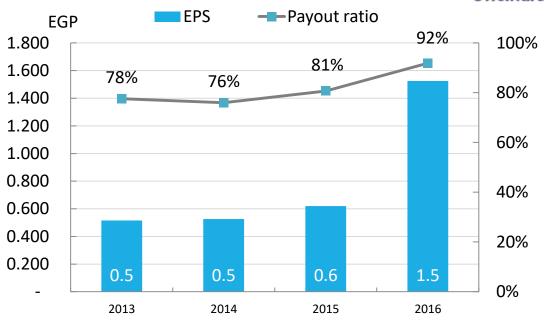
| Energy cost                             | Jun-14 | Jul-15 | Jul-16 | Jul-17 | %<br>Change |
|-----------------------------------------|--------|--------|--------|--------|-------------|
| Natural gas<br>(US\$/mmbtu)             | 2.25   | 5      | 5      | 5      | _           |
| Electricity (EGP/KW)                    | 0.28   | 0.435  | 0.53   | 0.77   | 48%         |
| Transportation costs (EGP Diesel/Liter) | 1.1    | 1.80   | 2.35   | 3.65   | 55%         |

<sup>\*</sup> Energy cost represents less than 4% of the company's total cost



## **Share Data**

- o450 mn shares at par value of EGP 1 per share.
- Issued and Paid-in Capital EGP 450 mn.
- Listed in EGX since September 1997.
- o 3 Month average daily value EGP6.2mn.
- Market Cap USD460mn (as of Aug 2017).
- o2016 DPS of EGP1.4.
- oReuters; Bloomberg ORWE.CA; ORWE EY.



Shareholders' structure

| <u> </u>                  |                |
|---------------------------|----------------|
| Khamis Family             | 56%            |
| Institutions              | 39%            |
| Foreign Institutions      | 27%            |
| <b>Local Institutions</b> | 12%            |
| Treasury Shares           | 1%             |
| Retail                    | 4%<br>Slide 34 |
| Sources: Company          | Slide 34       |



### **Disclaimer**

Certain information contained in this document consists of forward-looking statements reflecting the current view of the Company with respect to future events and are subject to certain risks, uncertainties and assumptions. Many factors could cause the actual results, performance or achievements of the Company to be materially different from any future results, performance, or achievements that may be expressed or implied by such forward-looking statements, including worldwide economic trends, the economic and political climate of Egypt and the Middle East and changes in business strategy and various other factors. Should one or more of these risks or uncertainties materialize, or should underlying assumptions prove incorrect, actual results may vary materially from those described in such forward-looking statements. Recipients of this document are cautioned not to place any reliance on these forward-looking statements. The Company undertakes no obligation to republish revised forward-looking statements to reflect changed events or circumstances.



## For More Information, please contact

### Ingy El-Diwany, CFA

Investor Relations Manager



+202-22685166



ieldiwany@orientalweavers.com



www.orientalweavers.com