

4Q 2015 | INVESTOR PRESENTATION

# **Facts & Figures**



# Latest updates



Manufacturing new looms added



9 New Showrooms opened in Egypt in 2015



**Targeting**New markets & new clients

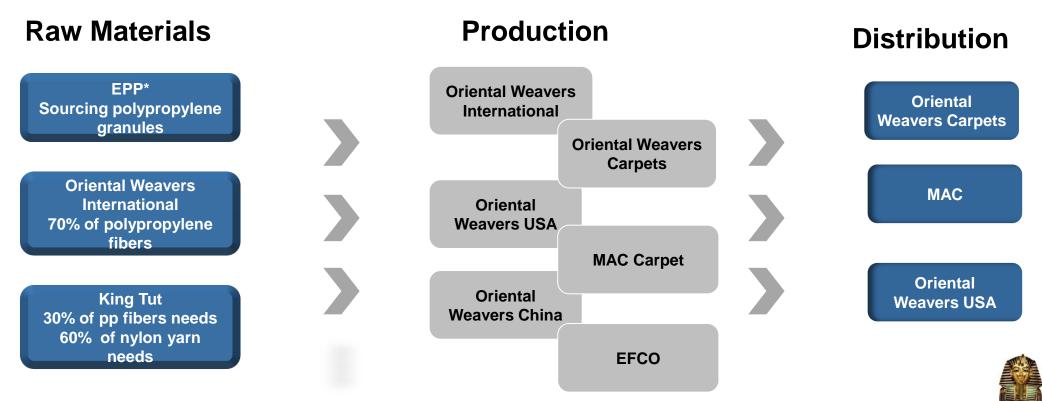


## A Vertically - Integrated Model

Controlling supply chain enables greater cost control and production flexibility.

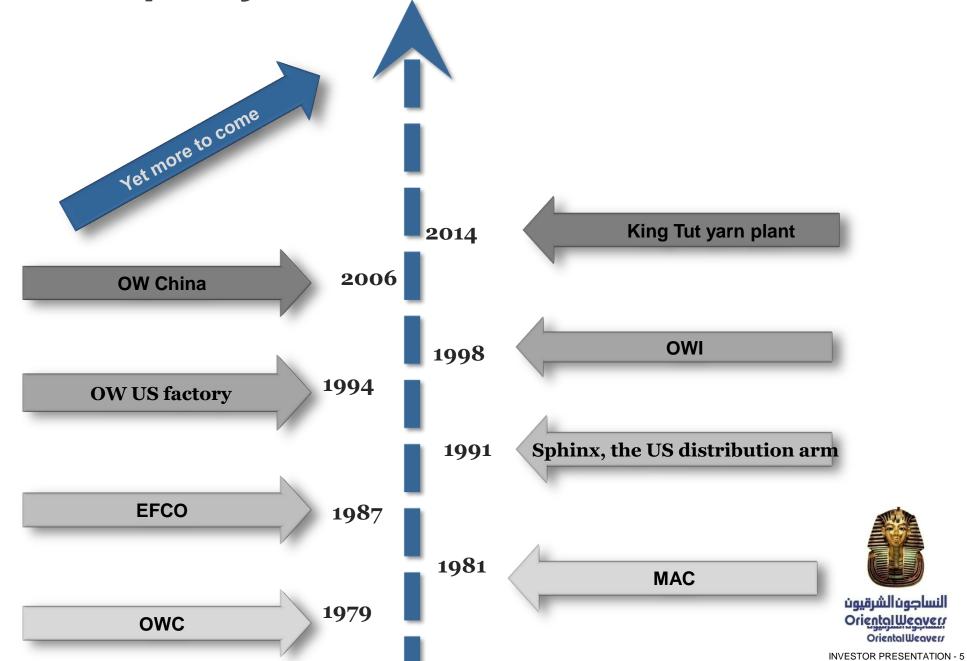
From sourcing polypropylene granules, converting them into fibers, spinning and dyeing yarn, to weaving, distributing and delivering the end product.

Our domestic retail outlets, our dedicated distribution arm, OW USA (Sphinx), and various warehousing facilities in the US, Germany ,in addition to Canada which support our local and international leadership.

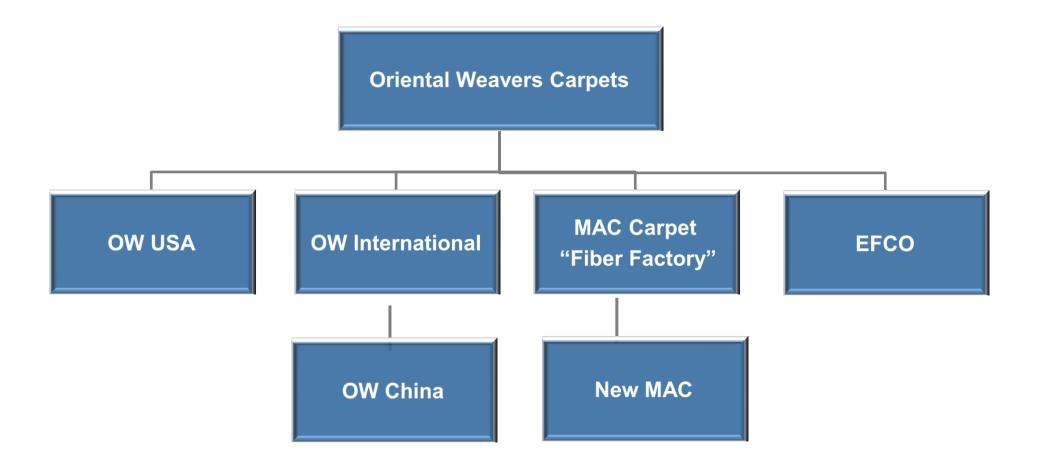


<sup>\*</sup> The founder of OW established EPP in 2006. It is not part of OW.

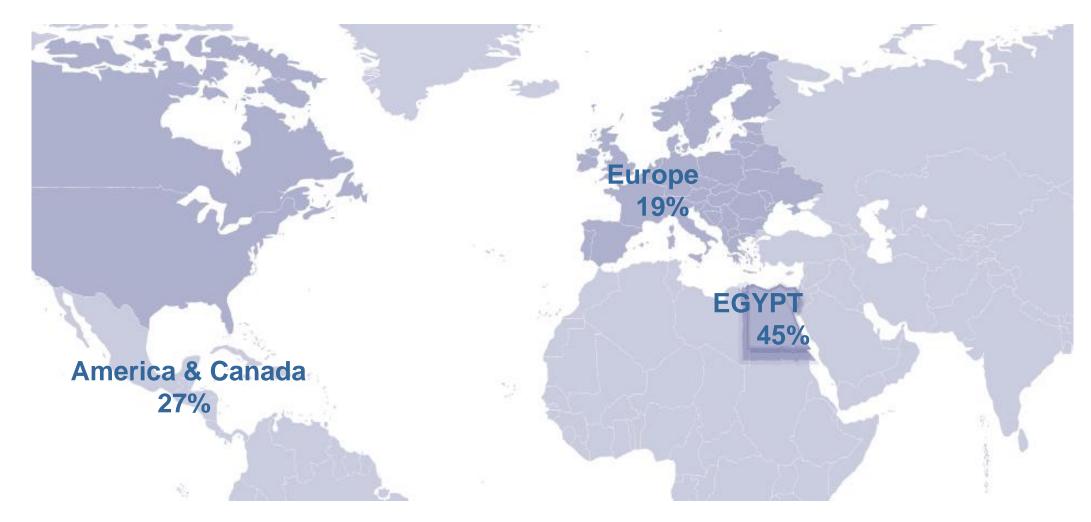
**OW Group key milestones** 



## **OW Group's structure**



## **Revenue Contribution of Main Markets**





# OW: A large player in the Egyptian market

- > Capturing a strong market share in the local market.
- > Sells directly through a network of 230 showrooms.
- ➤ 80k sqm of retail and wholesale selling area.







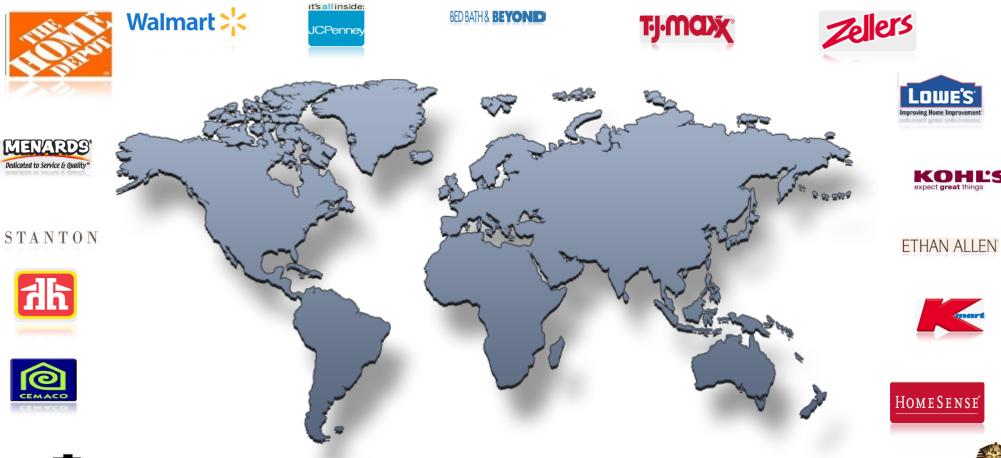
## OW's long standing position in the US

- ➤ Secured partnership agreements with Tommy Bahama, Pantone and Roger Thomas.
- ➤ America's most magnificent rug award in Atlanta Floor covering exhibition.
- ➤ Opened corporate showrooms in 2012 in Fifth Avenue, New York and Las Vegas
- ➤ Growing online business with Target, Kohl's, Amazon, and Wayfair in addition to more focused sites such as Rugsdirect.com and rugsusa.com
- ➤ Oriental Weavers covered 35% of Canadian rug imports in 2015k



## **American & Canadian Retail Partners**

Relationships count – Oriental Weavers' enduring relationships with the world's best retailers, clients, resorts and other lifestyle centers ensure continued market leadership.



















## **International Premier Partners**





# **Expansions**



## Recent and Future Expansions

### 2015

- ➤ OW raised its capacity by 7% via adding 13 new looms (7mn sqm).
- ➤MAC penetrated the artificial turf segment following the addition of two new machines.

### 2016-2020

- ➤ Plan to add 25-30% of additional woven capacity by 2020 through an additional total of 20 looms (pending market conditions).
- ➤ Plan to add new yarn machinery to ensure production self sufficiency.

## **Premier Partners: Hospitality Segment**

OW Hospitality, the London-based hospitality carpeting arm of Oriental Weavers Group which manufactures broadloom carpets for luxury hotels worldwide — is the preferred supplier for Four Seasons and several other major players in the hospitality sector.







































# **OW Hospitality: Recently Completed Projects**

### JW Marriott Grosvenor House, London, UK



### **Intercontinental New Orleans, LA**



### Marriott Richmond, Virginia



#### Among a long list of projects:

- **OMovenpick Accra, Ghana**
- Movenpick Anwar Al Madina
- **OMovenpick Beirut**, Lebanon
- Movenpick Makkah, KSA
- oPark Hyatt, Sochi, Russia
- oRamada Hotel Dubai Guestroom
- **ORenaissance Hotel, Kiev, Ukraine**
- **ORITY Carlton Cairo**
- ORitz Carlton Dubai Corridors





OW launched an exclusive partnership agreement with Pantone, most well known in the world of interior designs. OW has 2016 Pantone color of the year rug ready to ship.

## **Financial and Operational Performance**



## **Consistent Growth in a Cyclical Industry**

## **2015 financial Summary**

**Net sales** (EGP bn)

5.9

+1% growth y-o-y

Working capital (EGP291mn) 5% of sales

Installment Free Cash flow (EGP181mn) **Equity** 

EGP 144 mn

**EBITDA** (EGP mn)

803

-2% y-o-y

**Net Profit** (EGP mn)

> 356 -6% y-o-y

Capex (EGP163mn) 3% of sales

**EBITDA Margin** Proposed

Dividends (EGP225mn)

Debt &

Dividend yield 6%

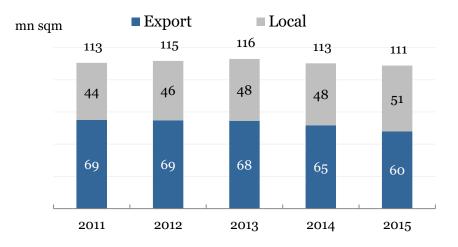
13.7%

-30 bps y-o-y

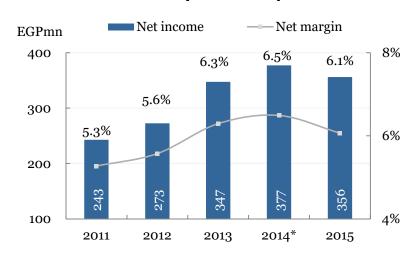


## **Financial Summary**

### Sales Volumes (mn sqm)

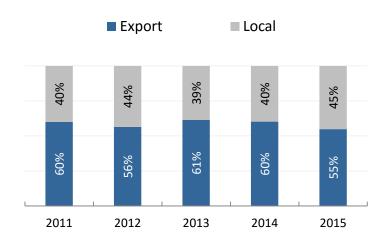


### **Net Income (EGPmn)**

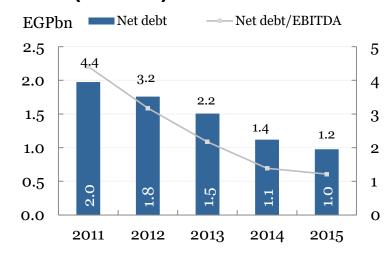


#### \* On adjusted basis including sales of the merged Modern EFCO

### **Export vs. Local Revenue Contribution**



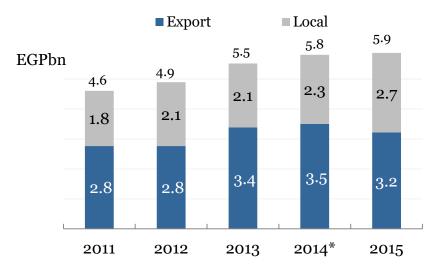
### **Net Debt (EGPbn)**



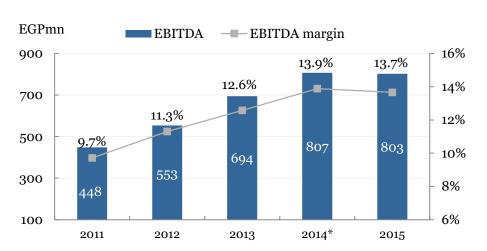


## **Financial overview**

### **Growing revenue base (EGPbn)**



### **Recovering EBITDA margin**



#### Balance Sheet (EGPmn)

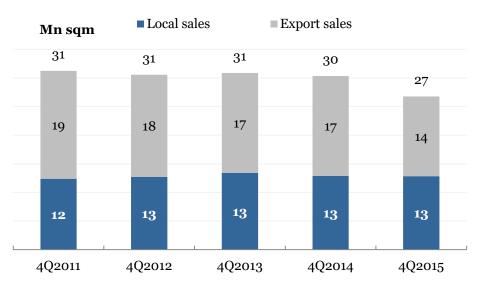
| December 31, 2015      |                       |                     |                       |
|------------------------|-----------------------|---------------------|-----------------------|
| Cash                   | 370                   | Short term debt     | 1,153                 |
| T-Bills                | 177                   |                     |                       |
| <b>Current Assets</b>  | 3,613                 | Current liabilities | 2,448                 |
| Fixed Assets           | 2,687                 | LT liabilities      | 270                   |
| Others<br>Total Assets | 618.6<br><b>6,708</b> | . ,                 | 3,990<br><b>6,708</b> |



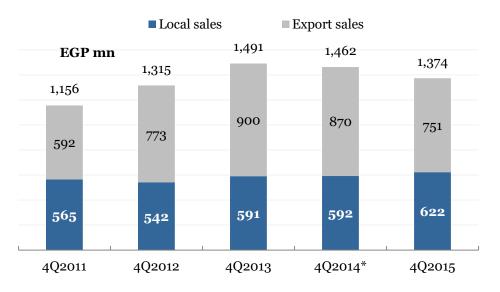
<sup>\*</sup> On adjusted basis including sales of the merged Modern EFCO

# **4Q2015 Financial summary**

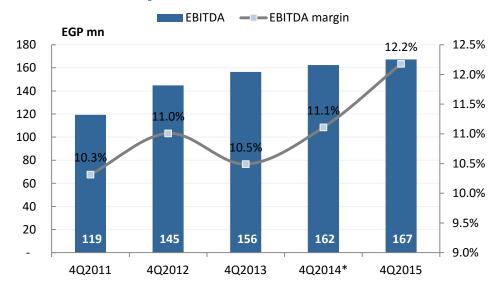
### **4Q** sales volume performance



### 4Q sales volume performance



### **4Q EBITDA performance**





## Cost Structure: Polypropylene

Polypropylene is the main raw material for Oriental Weavers with its prices trending down.

Cost efficiency is on management's top priority. Accordingly, sourcing of polypropylene granules is carefully executed after receiving monthly price quotations from different suppliers, taking into account other cost factors associated with importing the granules.

Thus sourcing from EPP - a local supplier helps in achieving the following:

- Reducing stocking period from 4 months to only 1-2 months
- Lowering transportation expenses
- Lowering finance charges
- Secured supply

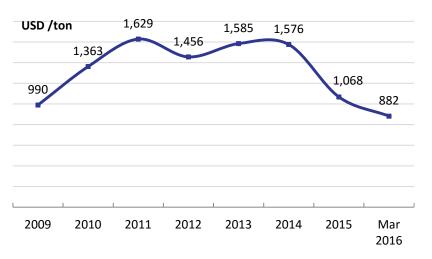
This model offers significant competitive strength in the global carpet and rugs industry.

Polypropylene — used in synthetic and blended rugs and carpets — is an oil derivative and is particularly significant cost variable, representing around 29% of total costs incurred in 2015

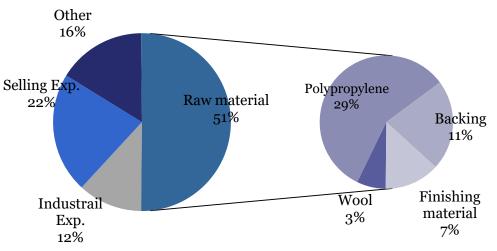
Polypropylene prices are driven in large part by:

- Petroleum prices
- Market demand for polypropylene

#### PP prices (in \$/ Metric Tons)



#### 2015 COGS breakdown





Sources: Company

# **Export Incentive Program**

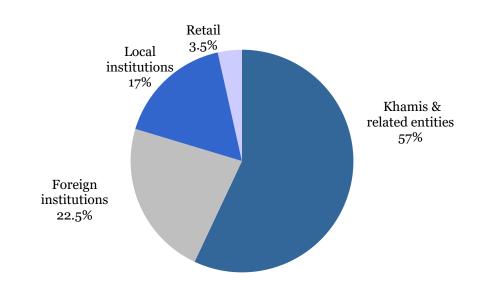


## **Share Fact Sheet**

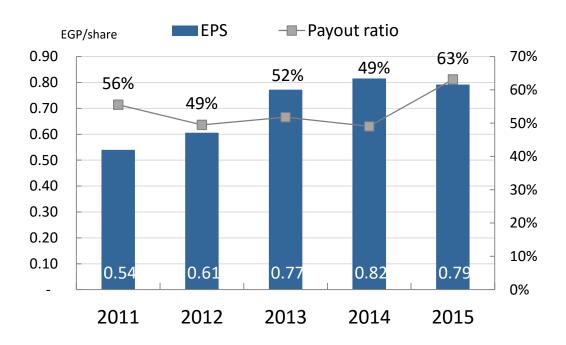
#### **Stock Data**

450 mn shares at par value of 1 EGP per share Listed on EGX September 1997 6 Month average daily value USDo.5mn Market Cap USD364mn (as April 4, 2016) DPS of EGPo.5 approved in AGM Issued and Paid up Capital 450 MN EGP Reuters; Bloomberg ORWE.CA; ORWE EY

#### Shareholders' structure



#### **Earnings Per Share & payout ratio**



**Production Cycle** 

**Retail:** Products are sold locally at our retail outlet or through our US retail arm and international agents.

Warehousing: We have 803k sqm of warehousing space in the US, Egypt and China besides 3<sup>rd</sup> party warehouses in Germany and Canada. An automated warehouse was recently established

Raw materials used are either wool, or polypropylene. The wool is sourced from suppliers in Egypt, New Zealand and the UK; the PP is sourced locally or imported from GCC.

Vertical integration and innovation are key to our competitiveness

**Spinning yarn** at our yarn plants where pp granules are converted into fibers and then spun into yarn

Weaving: The carpets are woven at one of our facilities in Egypt, China or the US, depending on the end user. The designs are determined by the customer needs; we offer more than 4 million copyrighted designs to choose from.

### Disclaimer

Certain information contained in this document consists of forward-looking statements reflecting the current view of the Company with respect to future events and are subject to certain risks, uncertainties and assumptions. Many factors could cause the actual results, performance or achievements of the Company to be materially different from any future results, performance, or achievements that may be expressed or implied by such forward-looking statements, including worldwide economic trends, the economic and political

climate of Egypt and the Middle East and changes in business strategy and various other factors. Should one or more of these risks or uncertainties materialize, or should underlying assumptions prove incorrect, actual results may vary materially from those described in such forward-looking statements. Recipients of this document are cautioned not to place any reliance on these forward-looking statements. The Company undertakes no obligation to republish revised forward-looking statements to reflect changed events or circumstances.



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